

BC/Yukon Command

#101 – 17618 58 Avenue Surrey, BC V3S 1L3 Tel: (604) 575-8840 Fax: (604) 575-8820 info@legionbcyukon.ca

legionbcyukon.ca

BC/YUKON COMMAND THE ROYAL CANADIAN LEGION INTERNAL AUDIT CONTROL GUIDELINES

What do you need to start the audit process? Here is a list of items you will need to refer to.

You do not need to send these in to command, but you should keep these in a file in your branch.

- Copy of the budget
- Accounts Receivable listing that agrees to the financial statements
- Accounts Payable listing that agrees to the financial statements
- Inventory listing that agrees to the financial statements
- Prepaid Expense listing (including early bird per capita) that agrees to the financial statements
- Copy of working paper that shows the deferred per capita that agrees to the general ledger
- GST/HST Reconciliation—verification that the formulas were reviewed.
- A copy of invoices for capital asset purchases & a copy of the general meeting minutes approving the purchase
- A copy of any renovation expenditures that totalled over \$10,000 with a copy of the minutes approving the purchase, and a copy of the Branch Advisory approval.

Your branch reporting package to Command Must include the following, and be submitted by April 30th, 2022.

What do you need to send into the Command office? Here's a handy checklist for you:
☐ This document, including this checklist and the signed Committee certification.
☐ Bank statements for Dec 31st for General, Gaming & Poppy accounts.
☐ Bank reconciliations for Dec 31st for General, Gaming & Poppy accounts.
☐ Trial Balance for General, Gaming & Poppy.
☐ Income Statement for General, Gaming & Poppy as per the pro-forma format.
☐ Balance Sheet for General, Gaming & Poppy as per the pro-forma format.
□ Copy of T4 Summary.
☐ T4 Summary to G/L Reconciliation
□ Capital Asset Schedule
□ Licensed Premise Gross Profit Schedule
□ Detailed list of donations made from General Funds
□ Detailed list of donations made from Gaming Funds
Questions? Please call Emily Yuan at BC/Yukon Command at (604) 575-8840

Or by email at emily.yuan@legionbcyukon.ca

BC/YUKON COMMAND THE ROYAL CANADIAN LEGION INTERNAL AUDIT CONTROL GUIDELINES

In preparing these IAC Guidelines, the Branch Advisory Committee had input from professional auditors and chartered accountants. The IAC Guidelines are not intended to fully comply with all of the standards and practices of the CICA Handbook. At our Branch Advisory workshops these last few years we have received numerous requests to provide some form of guidance to help members elect to Audit Committees, but who have no background or training in accounting procedures.

If your Branch has an internal Audit committee and they use the IAC Guidelines, we will be interested in receiving comments and suggestions on how the Guidelines can be improved.

Your Internal Audit committee must actually set eyes on the documents and processes noted in this process before they sign off on the audit as complete. They are responsible for seeing proof that it is done.

WHAT MAKES AN AUDIT COMMITTEE SUCCESSFUL

Normally it is comprised of three to five members. The general by-laws state that the audit committee need not be Chartered Accountants and may or may not be members of the Branch, but shall not be members of the executive committee for the current year or the year being audited. Branch employees may not sit on the audit committee. The general body can appoint the audit committee.

- 1. Accept and understand responsibility
 - a. Have financial backgrounds (not all members)
 - b. Ask penetrating questions
- 2. Hold meetings that are well planned
 - a. Meet as often as necessary to complete audit
 - b. Discuss planning and scope of audit
 - c. Discuss audit results
- 3. Have a Chairman who takes the position seriously
 - a. Coordinates activities with Executive Officer
- 4. Report to Annual General Meeting. Discuss audit report with the Executive before the general meeting.
- 5. Understand the importance of finance and accounting and the role of the internal auditor.
- Expect high levels of performance from both the staff and Elected Officer responsible for finances.

INTERNAL CONTROL CHECKLIST

Instructions:

- 1. This control checklist is designed for use by an elected internal Audit Committee. It is designed to form the basis for transaction testing. It does not replace the need to verify at least a sample of underlying transactions.
- 2. The checklist is not intended to be used for the purpose of a detailed review of a complicated system of internal controls.
- 3. The objective of the checklist is to enable the elected Audit Committee to assess whether the Branch maintains at least minimum standards of internal control. The efficiency of the internal control in these situations depends largely on the extent of direct involvement by the Executive on the day-to-day management of the business. Therefore, it is essential to determine the Branch Executive's involvement in each major system. (see last question in each section.)
- 4. NOTE THAT INTERNAL CONTROL FOR SMALL BRANCHES IS OFTEN WEAKER AND LESS RELIABLE THAN FOR LARGER BRANCHES. EXPANSION OF AUDIT PROCEDURES MAY BE NECESSARY.
- 5. The Internal Audit Committee must be provided with all bank reconciliations for the year for all bank accounts. The internal audit committee will compare the monthly bank reconciliation to the monthly general ledger balance for the bank. The two amounts should be the same.
- 6. The internal audit committee should sample one cash float and test that it balances.
- 7. The internal audit committee will check that all furniture, equipment purchased that they have seen the invoices and the minutes that approved all purchases.
- 8. The internal audit committee will review all payables. They will look at January and February of the New Year to be sure that any bills paid in these months but which belong to the previous year being audited are included in the accounts payable.
- 9. The internal audit committee must compare total gross wages to the T4's prepared. The internal audit committee must be given a T4 reconciliation and the payroll records and check that all wages have been t4'd.
- 10. The internal audit committee must check that the GST and PST is being charged on the correct items. Double check the formulas if it is done via Excel spreadsheets. Internal auditors have caught the mistakes in these calculations. If the mistake is done one month it is easy for the mistake to be repeated as the formulas get copied.

Management Check List

The Check List is concerned essentially with basic issues of management and policies. The Management Check List is to aid by asking the type of questions that will jolt the Executive into the realization of the need for attention to broader issues.

These question which, based on knowledge of the Branch's weaknesses, are likely to have the greatest impact.

			Yes	No
1.	Has the Bra	anch established short term and long-range objectives?		
2.	Has the Bra	nch established Plans and Policies to achieve these objectives?		
3.	Does the B	ranch adopt an annual budget?		
4.	Does the B	ranch have the resources to meet current objectives?		
5.	Does the B	ranch enable the Executive to foster a high level of performance, discipline and morale?		
6.	Are channe	Is of communication adequate and are they recognized and used throughout the Branch?		
7.		esent finances adequate and have the sources of your future financial requirements entified? (state briefly)		
8.	•	accounting system provide for the control of actual revenue and expenditure by ng the location, cause and responsibility for variations from the plan or budget?		
9.	Is there a c	ompetent bookkeeper on staff? Under Contract?		
10.	Does the B	ranch use a computerized accounting system?		
11.	If so, is the	staff knowledgeable in the operation of the computerized system?		
12.	If computer	ized, is a back-up copy kept up-dated and off-site? (frequency?)		
13.	How many	members are on the Finance Committee?		
	a.	how often does the Committee meet?		
	b.	do the members of the Committee have financial or business experience?		
	C.	does the Finance Committee review all of the accounts payable, liquor percentages, pull tab percentages, bank balances and other income expenses?		
	d.	how often are these reviews done?		
14.	Does the B	ranch sell cigarettes		
	a.	over the counter?		
	b.	vending machines?		
	C.	are proper controls in place?		
	d.	what gross profit percentage are you achieving?		
		How effective were the Branch's internal financial controls last year?		
15.	Are you sat	isfied that your interim financial statements are informative and reliable?		
16.	Are the pro	cedures and controls established by management actually in effect?		
17.		vements can be made in internal control? Are there any significant weaknesses in ing operations?		

	Yes	No
18. Is there too much or too little cash on hand? Why? How is surplus cash invested?		
19. Does management have good control over receivables?		
20. Are there any significant contingent liabilities not disclosed in the financial statements?		ш
21. What is the Branch's line of credit?	<u></u>	$\overline{}$
22. Is the Branch properly financed? Can you suggest any improvements for the future?	ш	ш
23. Are the Branch's debts at manageable levels?		
24. Will the Branch be able to meet future requirements of debt without significant new borrowing?		
25. Are funds regularly set aside to pay property taxes?		
26. Are property taxes current for year audited?		
27. Are we remitting all taxes and other source deductions promptly to the government? Has the Branch incurred penalties for late payments?		
28. What percentage of last year's sales increases was caused by		
a. price increases?		
b. volume increases?		
c. new products?		
29. How do gross margins compare with last year? Have any reductions been adequately explained?		
30. Does Branch policy have a breakdown of each keg sold?		
31. Are earnings subject to wide fluctuations? If so, what explanations are given, are they plausible in all circumstances?		
32. How did the current year's results compare to original budget? Is the budget for next year realistic?		
33. Does the Branch have adequate property and liability insurance and director's liability insurance?		
34. Did you have any serious disagreements with management on accounting or reporting issues? How were they resolved?		
35. Have you had complete access to all documents, books and records that you requested?		
36. Were there any barriers to your performance of a full and complete audit?		
37. (be specific)		
38. Were there any adjustments and/or recommendations from last year and were they acted on?		
39. Do proper controls exist over receipts for and disbursements from the Poppy Fund?		
40. Do all cheque signing accounts have the signatories as authorized in the Branch by-laws?		
41. Are you going to issues a letter to management this year?		
42. Who receives copies? What will be in this letter?		

Evaluation of Internal Control – Summary

Summarize major weaknesses in internal control, offsetting alternative strong control (such as direct involvement of Executives) and changes in normal audit programs (scope, timing, etc.) if no offsetting control exists.

The weaknesses noted below should be reviewed with the Executive and should form the basis of a management letter if this is required in the circumstances. A management Letter is to give guidance on where the controls can be improved.

System (Receipts, Disbursements, etc.)	Description of Weakness	Offsetting Controls	Audit Program Step(s) and related scope reflecting increase in procedures of change in timing

Prepared by:	 _
Date:	 _
Reviewed by:	
Date:	

Internal Control Questionnaire

Note: ALL NEGATIVE RESPONSES MUST BE SUPPLEMENTED WITH EXPLANATION AND SPECIFIC EXAMPLES

Petty	Casl	1	Yes	No
1.		petty cash funds independently counted and reconciled at least monthly?		
2.		petty cash funds limited to a reasonable amount?		Ш
3.	Are a	adequate petty cash vouchers obtained for all disbursements?		
4.	ls sta	aff prohibited from:		
	(a)	cashing cheques through the licensed premises?		
	(b)	advancing money to employees or ex-officials without prior authorization?		
5.	Are I	plank cheques signed?		
6.		Branch by-laws observed with respect to maximum amount allowed in payments?		
Cash	Rece	eipts		
1.	Are a	all cash receipts deposited promptly?		
2.		ntrol maintained over cash sales and other counter receipts through register tapes, pre-numbered receipts or cash sales slips?		
3.	ls co	ontrol maintained over mail receipts by having:		
	(a)	mail opened by someone other than the person who prepares detailed record of receipts which is compared with the cash receipts record?		
	(b)	a restrictive endorsement placed on all cheques when received?		
4.		duplicate deposit slips authenticated by the bank and compared to the receipt records and bank statement?		
5.	ls co	ntrol maintained over NSF cheques?		
6.	ls sta	aff prevented from:		
	(a)	passing on cash discounts?		
	(b)	cashing payroll or personal cheques from cash receipts?		
Cash	Disb	ursements		
1.		all payments (except petty cash) made by cheque in accordance with olicy contained in the Branch by-laws?		
2.		s the Executive always obtain general meeting approval before authorizing budgetary expenditures?		
3.	Are	all cheques pre-numbered by the printer and numbers accounted for?		

			Yes	No
4.		completely filled out and accompanied by approved vouchers ed for signature?		
5.	Are two signa	tures required for all cheques?		
6.	Are the signar Branch by-lav	tories on all accounts as per the authority contained in the ws?		
7.	Does the sys	tem prohibit the drawing of cheques payable to "cash"?		
Bank	Reconciliation	on		
1.	Are reconcilia	tions prepared with in a reasonable time after the month end?		
2.	Does the reco	onciler:		
	(a) accoun	t for the cheque number?		
		e cheque as to amount, payee's name, signature, bank ation and endorsements?		
	(c) trace ar	nd review all bank transfers?		
3.	Are all bank a Branch by-lav	accounts authorized by proper officials and in accordance with ws?		
4.	When new si the bank?	gnatories take office are new bank authorization cards signed at		
5.	Does the Tre	asurer regularly review bank reconciliations?		
6.	If the Treasur conduct the re	rer prepares the bank reconciliations, does the President eviews?		
Acco	unts Receiva	ble and Sales		
Note	Receivables	should be discouraged but where in existence:		
1.	Are accounts	receivable reconciled monthly with general ledge control?		
2.	Does the Trea	asurer approve of any write-off of NSF cheques or other bad debts?		
3.	Is control mai	ntained over accounts written off and bad debt recoveries?		
4.	Does the Trea	asurer review aged listings of any accounts receivable?		
5.	Is there a che	que-cashing policy for members: If so, is the policy enforced?		
Term	Deposit Reco	eipts		
1.	Are term depo	osit receipts and any other securities:		
	(a) register	red in the name of the Branch?		
	(b) physica	illy safeguarded?		
	(c) periodic	cally inspected?		

Fixe	d Ass	ets	Yes	No		
1.	Does	the executive as authorized by the membership approve: -				
	(a)	capital expenditures?				
	(b)	sale and scrapping of fixed assets?				
	(c)	maintenance and repair of fixed assets?				
2.		detailed record of fixed assets maintained in support of general er accounts?				
3.	Are a	all fixed assets appraised yearly to establish insurance values?	$\overline{\Box}$	$\overline{\Box}$		
4.	Is th	e Branch property registered in the name of Branch?				
Acco	ounts	Payable and Purchases				
1.	Are t	otals of individual accounts payable or unpaid vouchers regularly: -				
	(a)	balanced with the general ledger control?				
	(b)	reconciled with creditors' statements?	$\overline{\Box}$	$\overline{\Box}$		
2.	Do e	stablished procedures ensure that:	_			
	(a)	adjustments to accounts are authorized?				
	(b)	debit balances are properly followed up to ensure recovery of any overpayment?				
	(c)	accounts are paid within discount dates?				
	(d)	credit is received for all purchases returned?				
3.	Are	all goods received supported by receiving slips?				
4.	Are all invoices received:					
	(a)	checked against purchase orders and receiving slips?				
	(b)	checked as to price, extensions and freight charges?				
	(c)	cancelled at time of payment?				
5.	ls fin	al approval for payment made by someone?				
	(a)	who examined the attached vouchers for completeness?				
	(b)	who approves proper distribution of charges?				
Note	s Pay	able and Long Term Debt				
1.		borrowing properly authorized? (general meeting approval/section general by-laws)				
2.	Has	Branch Advisory prior written approval been obtained?				
3.	Are	paid notes properly receipted, cancelled, retained and filed?				

			Yes	No
Payr	olls			
1.		I hiring, termination and change in wage and salary rates handled according e Branch by-laws?		
2.	Are	payroll records kept in sufficient detail?		
3.	Are	payrolls subject to:		
	(a)	a complete check of clerical accuracy before final approval?		
	(b)	final approval by the Secretary-Manager or Treasurer?		
4.	If en	nployees are paid in cash:		
	(a)	are receipts obtained from all employees?		
	(b)	are safeguards taken to prevent theft?		
5.	ls co	ontrol maintained over:		
	(a)	unclaimed wages?		
	(b)	old outstanding cheques?		
	(c)	payroll advances and deductions?		
If any	prob	lems are encountered with respect to audit of payroll the Command Accountant can assist in	this duty	-
Gene	eral			
1.	Do	you have paid employees?		
2.	Are	all employees bonded?		
3.	Are	they required to take annual vacations?		
4.	Doe	s the Branch use:		
	(a)	a chart of accounts?		
	(b)	budgets for control of income and expenditures?		
	(c)	cash budgets?		
5.	Are	the books of account:		
	(a)	adequate for all aspects of Branch operations?		
	(b)	kept up-to-date and balanced at least monthly?		
	(c)	kept in a safe place on the Branch premises?	\Box	
6.	ls a	periodic review made as to the adequacy of all types of insurance?		
7.	Are	monthly operating statements prepared in adequate detail?	$\overline{}$	
8.		the monthly statements follow the Command recommended format for Forma statements?		
9.	Are	copies of the statements circulated at general meetings?		
10.	Are	minutes adequately maintained for all meetings?		
11.	Doe	s the President take a direct interest in the financial affairs and reports that are available?		
12.	Can	you confirm that there have been no occurrences where legal advice we required?		
	Exp	ain answer if no		
13.	Doe	s the Branch sell pull-tabs?		
14.	Is th	e expected net profit of 12% achieved?		

			Yes	No
15.	Are g	gross profits achieved in the indicated range on:		
	(a)	liquor (70-75%)	%	
	(b)	draft beer (60-65%)	%	
	(c)	bottled beer (60-65%)	%	
16.	Doe	s the Branch have a licence for meat draws?		
17.	Doe	s the Branch have a licence for 50/50 draws?		
18.	Is th	e minimum requirement of 25% expended on charity?		
		Break Open Questionnaire		
Ticke	ts. T	List is concerned essentially with basic issues of how the Branch Executive and staff h his Check List is to aid by asking the type of questions that will assist the Executive in tight plicable to Selling of Break Open tickets.		
Thes	e que	stion which, based on knowledge of the Branch's weaknesses, are likely to have the greatest i	mpact.	
			Yes	No
1	. An	e the Break Open tickets secured in a locked cabinet?		
2	. An	e the keys to the locked cabinet marked "Do Not Copy"?		
3	. Do	es the Branch use a Purchase Order when purchasing Breakopen tickets?		
4	. Is	each receipt of tickets checked against the purchase order?		
5	. Aff	er the receiving routine is completed are the boxes of tickets sealed, the seal signed and dated by the person who received the tickets?		
6	. Is	cash removed daily from the Breakopen ticket dispenser?		
7	. Is	a complete inventory taken each month of all unsold Breakopen?		
8	. Is	a monthly breakopen sales and gross profit analysis prepared?		
9	. Do	es the breakopen gross profit percentage fit the range of 10 –13%?		
1		the staff and volunteers involved in the tickets comply with the tery Retailer Code of Conduct? (See Appendix A)		

Cash Count Checklist

Consider all sources of cash that might be or should be on the Branch premises to ensure that the count includes all funds and that there are no opportunities for substitution.

(for possible reclassification as accounts payable rather than outstanding cheques.)

2.		Count petty cash and undeposited receipts in the presence of the senior employee (i.e. manager/bar steward)						
	Note	к						
	(a)	names, dates and descriptions on vouchers or cheques paid by the fund, should be noted, watching for stale dates, reused vouchers, IOU's, approvals						
	(b)	senior employee should sign and date working paper "Petty cash fund of \$ were counted in my presence and returned to me intact"						
	(c)	explanations of any differences should be obtained						
	(d)	senior employee should review and approve any unusual vouchers or cheques						
3.	Ensu	re that the amounts were the amounts that should have been on hand by agreeing:						
	(a)	petty cash fund balances to general ledger						
	(b)	particulars of last cash sale and cash receipt number to books of original entry						
1.	Follo	w up count by:						
	(a)	accompanying undeposited receipts to deposit in bank						
	(b)	agreeing deposit to bank statement						
	(c)	investigate any cheques subsequently dishonoured						
	List:	any chedules prepared and not issued and note last unused chedule number						

Physical Inventory Count Check List

			162	NO
1.	Revi	ew the inventory count instructions to ascertain if the instructions are complete so that:		
	(a)	an accurate physical inventory can be taken in quantities and recorded at cost		
	(b)	due provision is made for control over movement of inventory		$\overline{}$
	(c)	inventory is tidily arranged		
	(d)	intransit inventories are included (ensure that corresponding liabilities recorded)		
2.	How	often is inventory taken on licensed premises products?		
3.	Can	you confirm that no inventory was missing this year?		
	If no	, how much?	\$	
4.	Obs	erve the physical inventory count procedures and make test counts.		
5.		trol counts made from start to completion, using inventory count sheets. se sheets must be counted and verified by two individuals – not staff.		
6.	Prep	pared memorandum on adequacy of inventory taking procedure.		
7.	ls a	perpetual inventory maintained:		
	(a)	in quantities and dollars?		
	(b)	who records the inventory? (circle one)		
		staff elected officers other (state whom)		
	(c)	and controlled through the general ledger?		
8.	lfap	perpetual inventory system is maintained: -		
	(a)	are all classes of inventory physically counted?		
	(b)	how regularly (circle one) and by whom?		
		weekly monthly		
	(a)	are all adjustments approved by the Treasurer, or President where such adjustments are made by the Treasurer?		
9.	lfap	perpetual inventory system is not in use, is control maintained by: -		
	(a)	close supervision of the Treasurer of President?		
	(b)	a physical count at least monthly?		
		By whom		
10.	Are i	nventories adequately safeguarded?		
11.		periodic reviews made by the Treasurer or President as to slow moving		
	and	overstocked items?		

EXPLANATORY NOTES

Explanatory notes are to be attached and form part of this questionnaire.

INTERNAL AUDIT CERTIFICATION

Note there are two types of Audit Certification – one if you have your Statements prepared by an external Accounting firm that provides a Review Engagement or a Notice to Reader. The second is if there was no external accounting and the financials were prepared in-house. Choose the right Audit Certification for your Branch.

INTERNAL AUDIT CERTIFICATION FOR BRANCHES WITH FINANCIAL STATEMENTS PREPARED BY EXTERNAL ACCOUNTANT(S)

We the undersigned	, appointed by the membership at
the general meeting on	to conduct the annual internal audit of the
Branch, do hereby attest and declare the	nat we have completed the audit in accordance with thes
guidelines and that we have conducted	I sufficient tests of those INTERNAL ACCOUNTING
CONTROLS which are susceptible to t	esting to satisfy ourselves that the financial statements fo
the period January 1, to Dece	ember 31, present fairly and reasonably the
financial position of the Branch.	
To support the internal audit, we have	conducted our working papers and Explanatory Notes wil
be attached to the financial statement f	or submission to BC/Yukon Command.
Place:	_
Date:	_
Internal Audit Committee Chairman	
Committee Members	

INTERNAL AUDIT CERTIFICATION FOR BRANCHES WITH IN-HOUSE FINANCIAL STATEMENTS

	We the u	undersigned		appointed by	the memb	ership at the
	general n	neeting on	to conduct the	annual internal	audit of th	e Branch, do
	hereby at	test and declare that we have comple	eted the audit in	accordance w	ith these g	uidelines and
	that we h	ave conducted THE FOLLOWING test	s of those accou	inting records	which are	susceptible to
	testing to	satisfy ourselves that the financial stat	ements for the p	period January	1,	to December
	31,	present fairly and reasonably the	e financial position	on of the Brancl	h.	
	The minir	num testing that we have completed is	the following:			
	• W	e agree that the branch bank reconciliation	s equal the bank	amounts on the t	balance shee	et
		e agree that the inventory worksheets and ventory amounts on the balance sheet.	costs for alcohol,	break open ticke	ets and regal	ia agree to the
		e agree that the list of accounts payable pe balance sheet	rovided to us equ	als the amount o	of the accou	nts payable on
		e agree that the early bird membership col the balance sheet as a deferred liability	lected during the	period of Septem	nber to Dece	mber is shown
		e agree that the early bird per capita paid		•	he period of	September to
	• W	e agree that we have been given a copy of	the general ledge	er for our review		
	To suppo	ort the internal audit we have conduct	ed our working	papers and Ex	xplanatory	Notes will be
	attached	to the financial statement for submission	on to BC/Yukon	Command.		
As requi	ired by BC/	Yukon Command This package includes all	the items listen on	page 2 of this do	ocument.	
	Place:	Date:				
	Internal A	udit Committee Chairman				
	Committe	e Members				